Ogletree Deakins



Strategies and Benchmarks for the Workplace:

Ogletree's Survey of Key Decision-Makers

April 2024

Message From Liz Washko

Our benchmarking survey of in-house counsel and senior HR professionals is now in its fourth year, and we are thrilled that this year's survey had our highest engagement ever. As in the past few years, challenges and uncertainties continue to loom for employers. Hiring and retention remains the most challenging issue for employers, while leave of absence laws are the most challenging multijurisdictional compliance issue. And, the everincreasing impact of artificial intelligence presents both opportunities and risks.



I hope you will enjoy reviewing our fourth annual benchmarking report and that it provides some useful insights into today's workplace. Thank you to the more than 1,300 in-house counsel and senior HR professionals who participated in our survey.

Liz Washko

Managing Shareholder, Ogletree Deakins

Methodology



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Survey conducted from March 7–22, 2024

1,304 responses* from in-house counsel and senior HR professionals

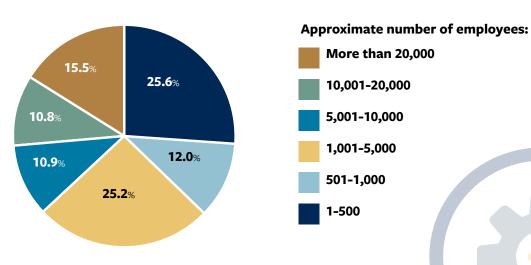


Top 5 industries represented (excluding "other"):

- Manufacturing
- Technology
- Financial Services
- Healthcare
- Retail

Representing companies of all sizes





Annual revenue of companies surveyed



More than \$5 billion	21.9%
More than \$1 billion to \$5 billion	22.8%
More than \$500 million to \$1 billion	12.6%
More than \$100 million to \$500 million	17.9%
\$10 million to \$100 million	19.5%
Less than \$10 million	5.3 %

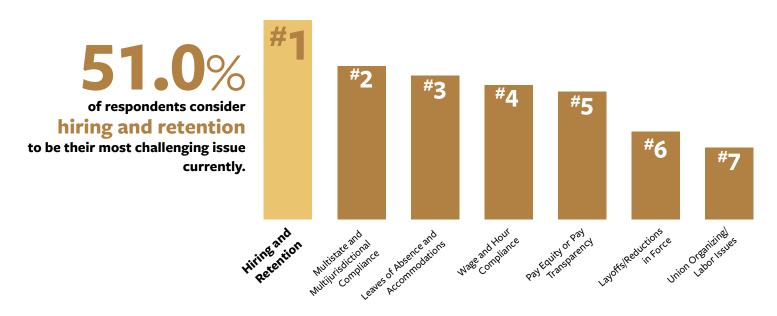
- * Not all respondents answered every question.
- ** The percentages reported reflect answers by individual respondents rather than individual companies. Some percentages were rounded to the nearest tenth to ensure all responses equal 100%.

Top Labor and Employment Challenges

Respondents say their companies'

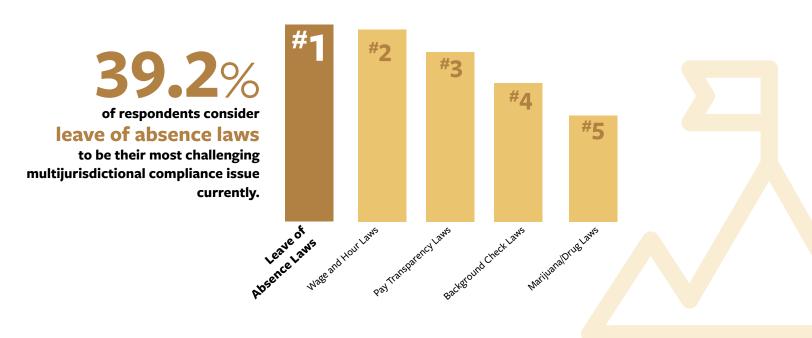
most challenging issues, ranked from

1 (most challenging) to 7 (least challenging)

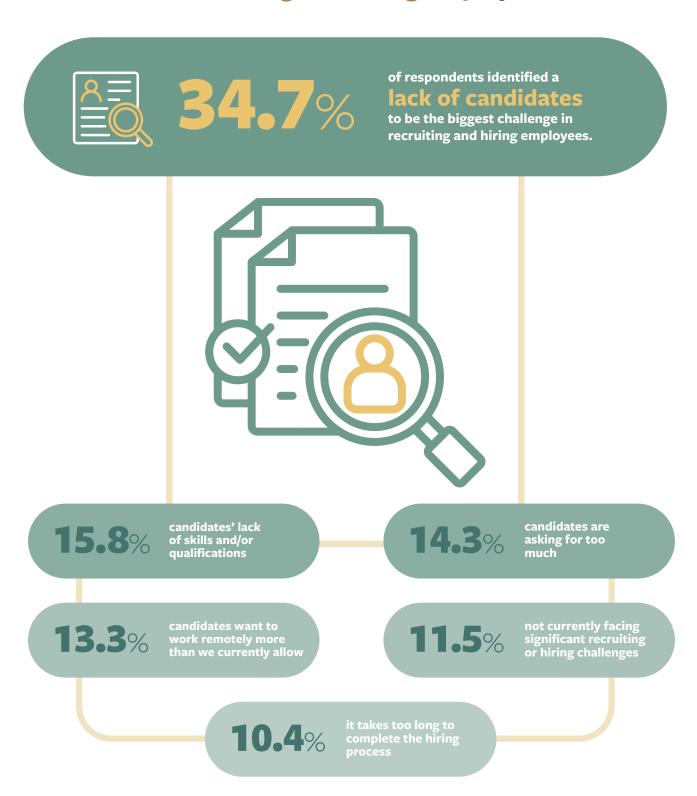


Respondents say their companies'

most challenging multijurisdictional compliance issues, ranked from 1 (most challenging) to 5 (least challenging)

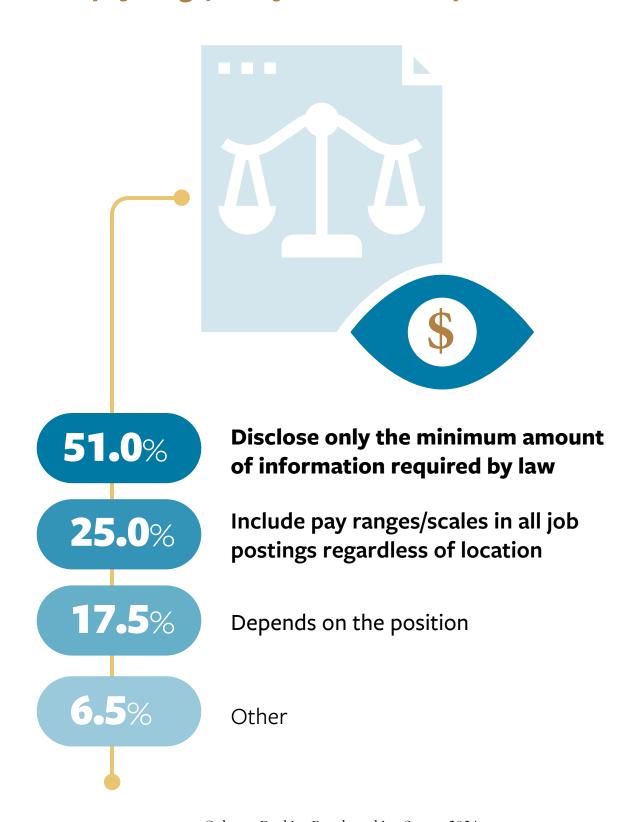


What is your company's biggest challenge in connection with recruiting and hiring employees?



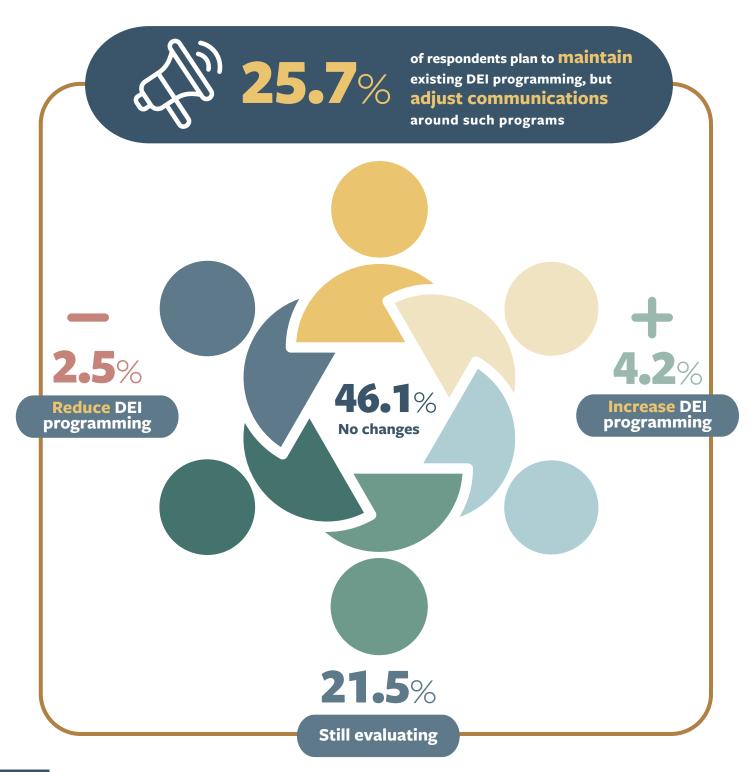
What approach have you taken to address mandatory

pay range/salary disclosure requirements?

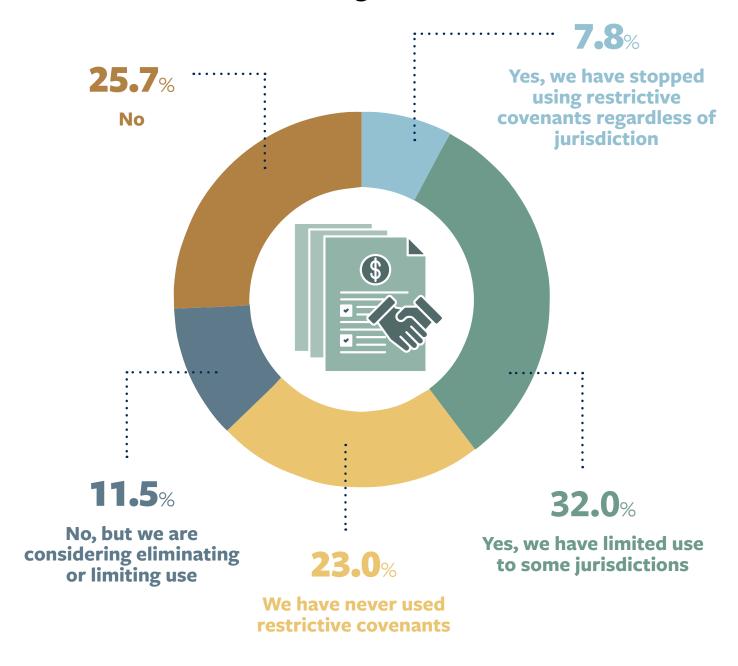


DEI Changes

Is your organization making any of the following changes to its workplace diversity, equity, and inclusion (DEI) programming and initiatives in light of the Supreme Court's June 2023 decision finding racial preferences in higher education admissions unconstitutional?

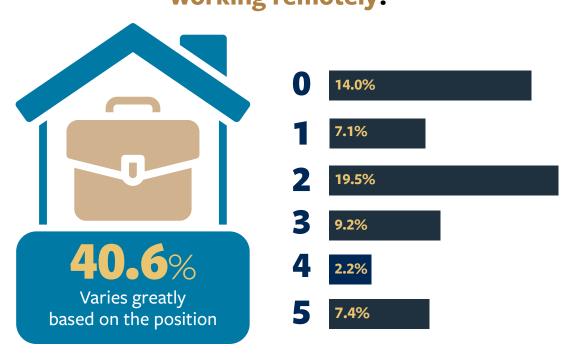


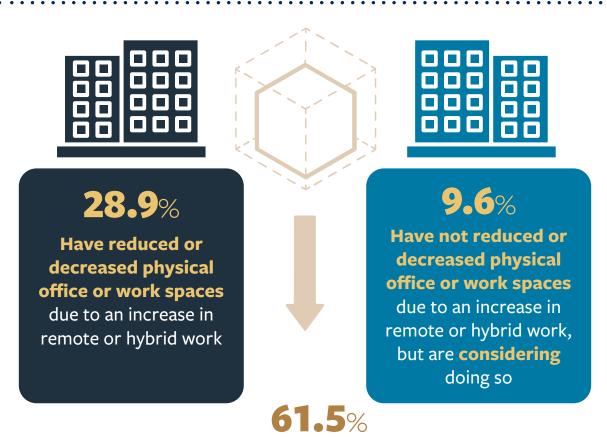
Has your company changed its approach to the use of restrictive covenants in light of recent governmental and court action generally seeking to limit the use of noncompetes and/or nonsolicitation of customer agreements?*



^{*} This question was answered before the Federal Trade Commission's April 23, 2024, vote banning noncompetes.

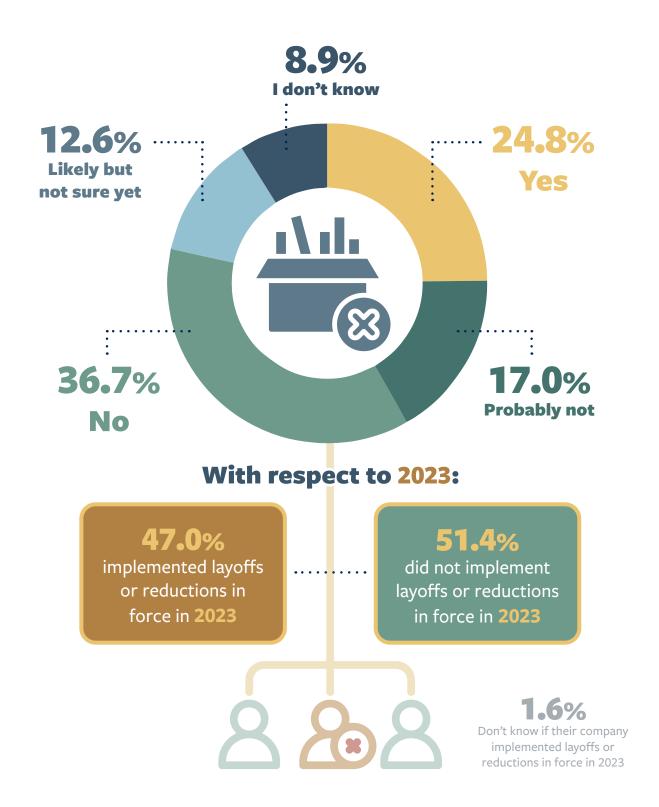
On average, how many days per week is your workforce working remotely?





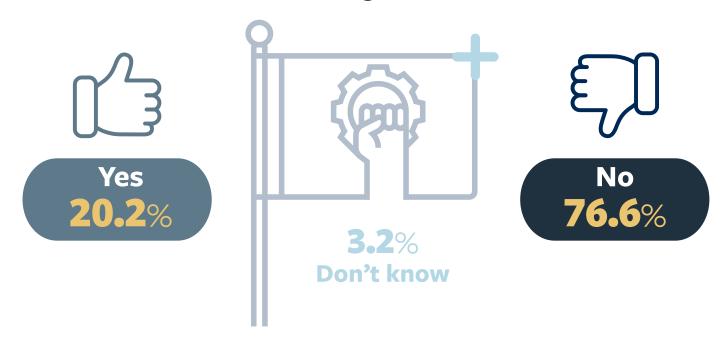
Have not reduced or decreased physical office or work spaces

Is your company planning to implement any layoffs or reductions in force in 2024?



Union Organizing

In the past year, have you seen an increase in union activity in your organization?



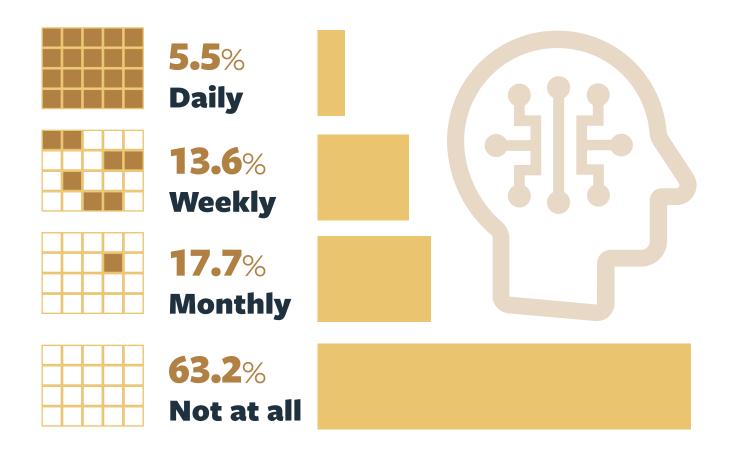
Arbitration Agreements

In light of existing and proposed limitations on enforcement of arbitration agreements related to particular claims, what is your current approach to using arbitration agreements?



Artificial Intelligence

How often are you personally using generative AI in your work?



15.8%

expect outside counsel to be using or considering the use of AI in connection with representing their organizations 60.9%

say it's up to outside counsel to assess whether they should be using or considering the use of AI in connection with representing their organizations 23.3%

do not expect outside counsel to be using or considering the use of AI in connection with representing their organizations

Accommodations Challenges

Which law poses the biggest challenges for your company related to accommodations?

